

## **INTRODUCTION**

The purpose of this report is to provide the Department of Energy Richland Operations Office (DOE-RL) a report of the Project Hanford Management Contractors' (PHMC) Environmental Management (EM) performance by Fluor Hanford (FH) and its subcontractors. This report is a monthly publication that summarizes the PHMC EM performance. In addition, it includes some PHMC-level data not detailed elsewhere in the report.

Section A, Executive Summary, provides an executive level summary of the cost, schedule, and technical performance described in this report. It summarizes performance for the period covered, highlights areas worthy of management attention, and provides a forward look to some of the upcoming key performance activities as extracted from the PHMC baseline.

The remaining sections provide detailed performance data relative to each individual mission area (e.g., Waste Management, Spent Nuclear Fuels, etc.), in support of Section A of the report. A glossary of terms is provided at the end of this report for reference purposes. Unless otherwise noted, the Safety, Conduct of Operations, and Cost/Schedule data contained herein is as of January 31, 2000. All other information is as of March 1, 2000.